Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Non-Consolidated Financial Results for the Nine Months Ended May 31, 2026 (Based on Japanese GAAP)

July 13, 2026

Company name: Kojima Co., Ltd.
Stock exchange listing: Tokyo
Stock code: 7513 URL https://www.kojima.net/corporation/
Representative: Representative Director and President Yuji Nakazawa
Inquiries: Representative Senior Managing Director, General Manager of Corporate Planning Division Tadashi Arakawa TEL 03-6907-3113
Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Non-consolidated financial results for the nine months ended May 31, 2026 (from September 1, 2025 to May 31, 2026)

(1) Non-consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended May 31, 2026	222,824	6.0	7,402	34.1	7,602	30.7	5,188	30.5
Nine months ended May 31, 2025	210,123	5.7	5,517	22.6	5,816	24.0	3,974	22.2

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended May 31, 2026	66.99	66.79
Nine months ended May 31, 2025	51.57	51.40

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of May 31, 2026	132,837	73,924	55.5
As of August 31, 2025	120,786	70,247	58.0

Reference: Equity As of May 31, 2026 ¥73,786 million
As of August 31, 2025 ¥70,105 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended August 31, 2025	–	0.00	–	22.00	22.00
Year ending August 31, 2026	–	0.00	–		
Year ending August 31, 2026 (Forecast)				28.00	28.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes
Breakdown of the year-end dividend for the year ended August 31, 2025
Common dividend: ¥20.00
Commemorative dividend: ¥2.00 (commemorative dividend to celebrate the Company's 70th anniversary)
Regarding revisions to the cash dividend forecasts, please refer to "Notice Concerning Change in Dividend Policy and Revision to the Year-end Dividend Forecast (Dividend Increase)" announced on July 13, 2026.

3. Forecast of non-consolidated financial results for the year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	294,000	4.0	8,200	11.9	8,500	9.9	5,300	12.5	68.41

Note: Revisions to the forecast of non-consolidated financial results most recently announced: No

4. Notes

(1) Adoption of accounting treatment specific to the preparation of quarterly non-consolidated financial statements: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:	No
Changes in accounting policies due to other reasons:	No
Changes in accounting estimates:	No
Restatement of prior period financial statements:	No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	77,912,716 shares	As of August 31, 2025	77,912,716 shares

Number of treasury shares at the end of the period

As of May 31, 2026	382,608 shares	As of August 31, 2025	606,308 shares

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended May 31, 2026	77,447,555 shares	Nine months ended May 31, 2025	77,083,903 shares

* Review of the Japanese-language originals of the attached quarterly financial statements by certified public accountants or an audit corporation: No

* Proper use of forecasts of financial results, and other special matters

(Caution concerning forward-looking statements)

The forward-looking statements, including the earnings forecasts, shown in this document are based on information currently available and on certain assumptions currently made pertaining to uncertain factors that may have an effect on future performance. Actual financial results may differ due to various factors.

(How to obtain supplementary materials on quarterly financial results)

The supplementary materials on quarterly financial results will be posted on the Company's website on the same day.

Non-consolidated financial statements
Non-consolidated balance sheets

(Millions of yen)

	As of August 31, 2025	As of May 31, 2026
Assets		
Current assets		
Cash and deposits	26,854	30,247
Accounts receivable - trade	11,780	16,777
Merchandise	37,083	40,710
Supplies	181	181
Prepaid expenses	2,088	2,334
Accounts receivable - other	2,173	2,303
Other	3,997	3,909
Allowance for doubtful accounts	(134)	(132)
Total current assets	84,024	96,330
Non-current assets		
Property, plant and equipment		
Buildings, net	6,036	6,222
Land	8,415	8,533
Other, net	2,396	2,475
Total property, plant and equipment	16,847	17,231
Intangible assets		
Other	814	749
Total intangible assets	814	749
Investments and other assets		
Prepaid pension costs	3,014	3,047
Deferred tax assets	4,827	4,517
Long-term prepaid expenses	1,740	1,657
Guarantee deposits	9,436	9,225
Other	118	115
Allowance for doubtful accounts	(36)	(36)
Total investments and other assets	19,099	18,526
Total non-current assets	36,761	36,506
Total assets	120,786	132,837

(Millions of yen)

	As of August 31, 2025	As of May 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	12,810	15,587
Current portion of long-term borrowings	2,609	2,409
Lease liabilities	40	20
Accounts payable - other	5,983	5,873
Income taxes payable	1,308	1,595
Provision for bonuses	1,603	2,326
Provision for loss on store closings	34	31
Asset retirement obligations	142	198
Other	11,297	17,282
Total current liabilities	35,829	45,324
Non-current liabilities		
Long-term borrowings	6,892	6,046
Lease liabilities	44	32
Provision for loss on store closings	80	62
Asset retirement obligations	3,666	3,542
Other	4,023	3,904
Total non-current liabilities	14,708	13,588
Total liabilities	50,538	58,912
Net assets		
Shareholders' equity		
Share capital	25,975	25,975
Capital surplus	15,904	15,920
Retained earnings	28,703	32,191
Treasury shares	(477)	(300)
Total shareholders' equity	70,105	73,786
Share acquisition rights	142	137
Total net assets	70,247	73,924
Total liabilities and net assets	120,786	132,837

Non-consolidated statements of income

(Millions of yen)

	Nine months ended May 31, 2025	Nine months ended May 31, 2026
Net sales	210,123	222,824
Cost of sales	153,078	162,027
Gross profit	57,044	60,796
Selling, general and administrative expenses	51,527	53,394
Operating profit	5,517	7,402
Non-operating income		
Interest income	29	65
Dividend income	–	8
Commission income	44	28
Insurance claim income	167	163
Subsidy income	3	4
Reversal of provision for loss on store closings	56	0
Other	80	29
Total non-operating income	381	302
Non-operating expenses		
Interest expenses	60	76
Interest expenses on bonds	0	–
Commission expenses	13	13
Rental costs	7	3
Other	2	8
Total non-operating expenses	83	102
Ordinary profit	5,816	7,602
Extraordinary income		
Gain on sale of non-current assets	–	71
Total extraordinary income	–	71
Extraordinary losses		
Loss on sale of non-current assets	5	43
Loss on retirement of non-current assets	34	28
Impairment losses	–	3
Loss on cancellation of leases	0	0
Total extraordinary losses	40	75
Profit before income taxes	5,775	7,598
Income taxes - current	1,270	2,100
Income taxes - deferred	530	310
Total income taxes	1,800	2,410
Profit	3,974	5,188