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November 19, 2026

For immediate release

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Representative Director and President
Securities code: (Tokyo Stock Exchange, Prime Market: 7513)
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Matters Concerning Controlling Shareholder, Etc.

Kojima Co., Ltd. (the "Company") hereby announces that, regarding BIC CAMERA INC., which is the parent company of the Company, the matters concerning controlling shareholders, etc. are as described below.

1. Trade name, etc., of the parent company, controlling shareholder (excluding the parent company), or other affiliated company.

(As of August 31, 2026)

Name	Attribute	Voting rights held (%)			Financial instruments exchange, etc. on which the issued shares are listed
		Directly held	Subject to aggregation	Total	
BIC CAMERA INC.	Parent company	50.65	-	50.65	Tokyo Stock Exchange Prime Market

2. Positioning of the Company within the corporate group centering on the parent company, etc. and the relationships between other listed companies and the parent company, etc.

BIC CAMERA INC., which holds 50.65% of the Company's voting shares, is the Company's parent and the largest shareholder. We have accepted one Director from the company.

With regard to important matters concerning our management, while we maintain close coordination with our parent company and related entities, we are not subject to any business constraints and are in a position to conduct business operations independently, based on our own decision-making and managerial responsibility. Therefore, we believe that our independence from the parent company is secured.

3. Matters concerning transactions with the controlling shareholder, etc.

(From September 1, 2025 to August 31, 2026)

Type	Name of company, etc.	Description of business	Voting rights holding (held) (%)	Relationship with related party	Details of transaction	Transaction amount (million yen)	Account title	Year-end balance (million yen)
Parent company	BIC CAMERA INC.	Sales of home appliances, etc.	Held directly 50.65%	Ordering products and the outsourcing of payment processing and fee collection, concurrent holding of executive positions, etc.	Ordering products and the outsourcing of payment processing and fee collection (Note)	181,595	Accounts payable- trade	11,776
							Accounts receivable-other	1,913

(Note) Regarding the ordering of products and the outsourcing of payment processing and fee collection, the terms of transactions are identical to those between the parent company, BIC CAMERA INC., and its suppliers and service providers. Commission fees are reasonably determined through mutual consultation, with due consideration given to costs such as labor expenses.

4. Status of implementation of measures to protect minority shareholders in transactions, etc. with the controlling shareholder

With respect to the terms of transactions with our parent company, BIC CAMERA INC., there are no special conditions, and terms are the same as those applied to other business partners. Furthermore, we have positioned the Board of Directors as the central decision-making body for the execution of business, and in cases where highly significant transactions with the parent company arise, appropriate deliberations are conducted by the Board of Directors. For important transactions conducted with the parent company, we establish an independent advisory committee composed of independent Outside Directors, and deliberations and reviews are conducted prior to initiating such transactions. In addition, from the perspective of strengthening internal controls, we have established a framework to monitor that our operations are being carried out appropriately. Based on the above, in transactions with the parent company, we seek to protect minority shareholders by maintaining the independence of our management.